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# United States Senate

COMMITTEE ON  
HOMELAND SECURITY AND GOVERNMENTAL AFFAIRS  
WASHINGTON, DC 20510-6250

GABRIELLE D'ADAMO SINGER, STAFF DIRECTOR  
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May 7, 2019

Professor Susan Dudley  
The George Washington University  
Media and Public Affairs Building  
805 21<sup>st</sup> Street NW  
Washington, DC 20052

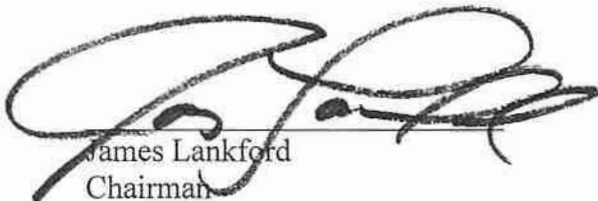
Dear Professor Dudley:

Thank you for appearing before the Senate Committee on Homeland Security and Governmental Affairs Subcommittee on Regulatory Affairs and Federal Management at the hearing titled, "*From Beginning to End: An Examination of Agencies' Early Public Engagement and Retrospective Review.*"

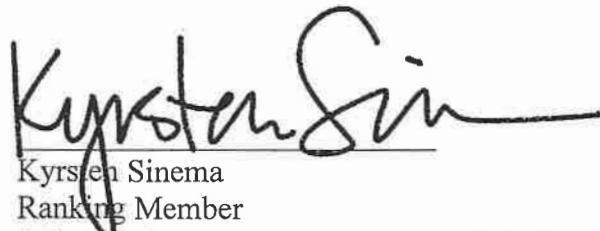
We sincerely appreciate your preparation, your hearing testimony, and your responses to our questions. Your input and expertise during the drafting of the Early Participation in Regulations Act of 2019 and SMART Act of 2019 was invaluable. Your continued service to this Nation, as a private citizen, sets an exemplary model for all to follow.

Thank you again for your assistance, and we look forward to working with you in the future.

Sincerely,



James Lankford  
Chairman  
Subcommittee on Regulatory Affairs and  
Federal Management



Kyrsten Sinema  
Ranking Member  
Subcommittee on Regulatory Affairs and  
Federal Management